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Investigating Factors Affecting the Performance of Industrial Clusters and Economic Competitiveness in Iran's Textile Industries

By

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Associate Professor, Department of Industrial Management, Rasht Branch, Islamic Azad University (IAU), Rasht, Iran^{1*} Ph.D. Student of Industrial Management (Production and Operations), Rasht Branch, Islamic Azad University (IAU), Rasht, Iran² **Abstract:-** This study investigates the factors affecting the performance of industrial clusters and their impact on economic competitiveness within the textile industries of Iran. Drawing on primary data collected through surveys and interviews with key stakeholders—including business owners, managers, workers, and government officials—the research employs both quantitative and qualitative methodologies. Secondary data from industry reports, government publications, and academic articles supplement the primary data, providing a comprehensive view of the textile sector. The analysis utilizes statistical methods, including regression analysis and structural equation modeling (SEM), to identify and test relationships between various factors and cluster performance. Thematic analysis of qualitative data reveals common themes and patterns. Findings indicate that access to finance, availability of skilled labor, technological capabilities, infrastructure quality, and supportive government policies are crucial determinants of cluster performance and economic competitiveness. The study highlights the need for targeted financial support, continuous skill development programs, technological upgradation, infrastructure investment, and effective policy frameworks to enhance the competitiveness of textile clusters. The research contributes to the understanding of industrial clusters in developing countries and provides actionable insights for policymakers and industry stakeholders aiming to foster sustainable growth and competitiveness in Iran's textile industry.

Keywords: Industrial Clusters, Economic Competitiveness, Textile Industry, Structural Equation Modeling (SEM).

Introduction

The textile industry has long been a cornerstone of economic development in many countries, including Iran. The Iranian textile industry, while steeped in history and potential, faces significant challenges that require a deep understanding of the factors influencing the performance of its industrial clusters. By investigating these factors, this research aims to contribute to the broader discourse on economic competitiveness in the sector while providing valuable insights for policymakers and entrepreneurs. The findings will be compelling for analyses focused on enhancing national economic growth through strategically enhanced industrial clusters.

Its role in job creation, export earnings, and industrialization makes it a critical sector for economic growth and competitiveness. Within the Iranian context, industrial clusters in the textile sector have emerged as pivotal units for enhancing productivity, fostering innovation, and increasing competitiveness on both national and global scales.

Industrial clusters, characterized by geographical concentrations of interconnected companies and institutions, have emerged as significant contributors to the performance and competitiveness of industries.

The concept of industrial clusters has gained prominence due to its potential to enhance productivity, innovation, and competitive advantage. According to Porter (1990), clusters drive productivity by providing access to specialized inputs and knowledge, fostering intense competition innovation through and collaboration, and supporting the formation of new businesses. In the context of the textile industry, clusters can facilitate access to raw materials, skilled labor, and advanced technologies, thus enhancing the overall performance of firms within the cluster.

Iran's textile industry, which includes a wide range of activities from yarn production to garment manufacturing, has the potential to benefit significantly from the cluster approach. Historically, the industry has faced numerous challenges such as outdated technologies, limited access to finance, and fluctuating raw material prices. However, the formation of industrial clusters could mitigate some of these issues by promoting efficiency and competitiveness (Godpower et al., 2022).

Despite the recognized benefits of industrial clusters, the textile industry in Iran has not fully capitalized on this approach. The performance of textile clusters varies significantly across regions, and there is a lack of comprehensive understanding of the factors that influence their effectiveness. This research seeks to address this gap by investigating the key determinants of cluster performance and their impact on the economic competitiveness of the textile industry in Iran.

Several factors may influence the performance of industrial clusters, including the availability of skilled labor, access to finance, technological capabilities, and the quality of infrastructure. Additionally, external factors such as government policies, market demand, and global economic trends can also play a crucial role. By examining these factors, this research aims to provide insights into how the textile industry in Iran can optimize cluster performance to enhance competitiveness.

Industrial clusters are geographic concentrations of interconnected companies, specialized suppliers, and service providers within a particular sector. They facilitate collaboration, innovation, and knowledge transfer, leading to enhanced productivity and competitive advantage (Porter, 1998). In the context of the Iranian textile industry, these clusters can amplify collective strengths and mitigate the inherent challenges faced by individual businesses. God power & et al. emphasize the significance of national (2022)competitiveness in their discussion of the competitive advantage of nations. They argue that the presence of robust industrial clusters contributes significantly to national economic performance, fostering an environment where firms can innovate and thrive.

Industrial clusters, characterized by geographical concentrations of interconnected companies and institutions, have emerged as significant contributors to the performance and competitiveness of industries.

This article explores the investigation of the factors affecting the performance of these industrial clusters and the subsequent economic competitiveness of Iran's textile industries. Understanding these dynamics is essential for policymakers, entrepreneurs, and stakeholders who aim to bolster this crucial sector's efficacy and viability.

The primary objective of this research is to investigate the factors affecting the performance of industrial clusters in the textile industry of Iran and their impact on economic competitiveness. Specific objectives include:

- 1. To identify the key factors influencing the performance of textile clusters in Iran.
- 2. To analyze the impact of skilled labor availability on cluster performance.
- 3. To assess the role of access to finance in enhancing cluster competitiveness.
- 4. To examine the influence of technological capabilities on cluster performance.
- 5. To evaluate the effect of infrastructure quality on the productivity and efficiency of textile clusters.
- 6. To explore the impact of government policies and support mechanisms on cluster development.
- 7. To understand the influence of market demand and global economic trends on the competitiveness of textile clusters.

Literature Review

The textile industry has historically been a cornerstone of economic development, especially for nations like Iran where it has been ingrained in the socio-economic fabric for centuries. This industry is not only a significant employer but also a key player in export dynamics, contributing to national revenues and livelihood sustainability. However, the performance of the textile industry in Iran, particularly through the lens of industrial clusters, has come under scrutiny due to various prevailing challenges and opportunities.

The competitive advantage of nations, as discussed by Godpower et al. (2022), highlights the importance of industrial clusters in driving economic growth. They argue that clusters enhance competitiveness by creating an environment conducive to innovation, efficiency, and collaboration. This view is supported by numerous studies that have explored the benefits of clusters in various industries and regions.

Porter (1990) introduced the concept of clusters in his seminal work "The Competitive Advantage of Nations," where he emphasized that clusters promote productivity and innovation through the close proximity of firms and institutions. This proximity facilitates the sharing of knowledge and resources, leading to increased efficiency and competitiveness. Porter's framework has been widely adopted in subsequent studies to analyze the impact of clusters on industry performance.

The literature on industrial clusters and competitiveness reveals diverse insights into how these elements interact. For instance, Asheim and Gertler (2005) explored the concept of regional innovation systems, illustrating how local firms leverage regional capabilities to enhance competitiveness. Their findings highlight the importance of knowledge networks, which are particularly relevant to the Iranian context, where establishing robust connections among firms can catalyze further growth.

Similarly, Santangelo and Sutherland (2012) examined the competitive dynamics in global value chains and their relevance to industrial clusters. Their conclusions shed light on the need for textile industries in Iran to position themselves strategically within these chains to maximize value-added opportunities. Such an understanding is imperative for developing actionable strategies that can enhance the performance of industrial clusters.

In the context of the textile industry, studies have shown that clusters can significantly improve firm performance. For example, a study by Bellandi and Caloffi (2010) found that textile clusters in Italy benefited from shared services, specialized suppliers, and a skilled workforce, which contributed to their competitiveness. Similarly, research by Chaminade and Vang (2008) highlighted the role of clusters in fostering innovation and knowledge transfer in the textile industry in Southeast Asia.

However, the effectiveness of clusters is influenced by various factors. For instance, the availability of skilled labor is crucial for cluster performance. A study by Delgado, Porter, and Stern (2010) found that clusters with a high concentration of skilled workers tend to have higher productivity and innovation levels. Access to finance is another critical factor, as highlighted by the World Bank (2019), which noted that firms in welldeveloped clusters are more likely to receive financing for innovation and expansion.

Technological capabilities also play a significant role in cluster performance. According to a study by Marshall, Schrank, and Stanfield (2014), clusters that adopt advanced technologies tend to have higher productivity and competitiveness. Infrastructure quality, including transportation and communication networks, is equally important. A study by Fujita and Thisse (2013) found that clusters with robust infrastructure support better connectivity and resource flow, enhancing overall performance.

Government policies and support mechanisms are external factors that can influence cluster performance. Effective policies that promote innovation, provide financial incentives, and improve infrastructure can enhance the competitiveness of clusters. For example, the success of textile clusters in China has been attributed to strong government support and favorable policies (Zeng, 2010). Market demand and global economic trends also affect cluster performance. Clusters that can adapt to changing market conditions and leverage global trade opportunities tend to be more competitive. A study by Ketels and Memedovic (2008) found that clusters integrated into global value chains exhibit higher levels of innovation and competitiveness.

The position of textile industries in the growth of Iran's economy in the last 50 years

The textile industry has played a significant role in shaping Iran's economic landscape over the past five decades. This sector, which encompasses the production of fabrics, garments, and various related products, has not only contributed to economic growth but has also provided substantial employment and income opportunities across the nation. The evolution of the textile industry in Iran reflects broader socio-economic transformations influenced by domestic policies, global market dynamics, and historical events.

1. Historical Context and Evolution

In the 1970s, Iran's textile industry emerged as a vibrant sector, driven largely by state-led initiatives aimed at industrialization and economic diversification. Textile production was recognized as an essential contributor to the nation's GDP, employing a significant portion of the workforce. During this era, the industry benefited from import-substitution policies designed to reduce dependence on foreign goods, fostering local manufacturing capabilities.

However, the Iranian Revolution in 1979 led to significant disruptions within the economy, resulting in a decline in industrial output, including textiles. The subsequent war with Iraq from 1980 to 1988 severely affected production capacities and investment in the sector. The 1980s were marked by stagnation and economic challenges, with the textile industry struggling to reclaim its previous momentum.

2. Resurgence and Growth in the 1990s

The 1990s marked a turning point for the textile industry, as Iran transitioned toward economic liberalization and market-oriented reforms. The government's initiatives to encourage foreign investment and promote local manufacturers paved the way for renewed growth. This period saw increased competitiveness and the entry of various players into the market, thereby diversifying the textile product range and improving quality.

During this decade, the textile industry contributed approximately 12% to Iran's GDP, highlighting its importance as a pillar of economic stability. The growth was driven by both domestic demand and an expanding capability to export textiles to international markets, as the government sought to enhance export revenues.

3. Challenges and Declines in the 2000s

Despite its initial recovery, the textile industry faced new challenges in the 2000s, particularly as globalization intensified. The influx of cheaper foreign imports, especially from neighboring countries and other regions, put pressure on local manufacturers. The Iranian textile sector struggled to compete against low-cost alternatives from countries such as Turkey and China, which had more advanced technological capabilities and economies of scale.

Additionally, the impact of international sanctions during this period affected access to modern technology, leading to declines in production efficiency and quality. Consequently, the industry's contribution to GDP fell to about 14% during its peak but started to decline by the end of the decade as competitive pressures mounted.

4. Resilience and Adaptation in the 2010s

The 2010s brought about further challenges, primarily due to heightened economic sanctions and a constrained economic environment. The textile industry, however, demonstrated resilience by increasingly focusing on production and self-sufficiency. domestic The programs government-initiated to support local industries, emphasizing the importance of the textile sector in job creation and economic stabilization.

Despite these efforts, the industry faced significant obstacles, including skill shortages, outdated technology, and limited access to finance. Its contribution to the GDP stabilized around 6-9% during this time. The focus on innovation and modernization became paramount, as the sector sought to retain its relevance in a rapidly changing global landscape.

Decade	Estimated Contribution to GDP (USD)	Percentage of Total GDP	Key Factors Influencing Contribution
1970s	1.5 Billion	10%	State-led initiatives, domestic demand
1980s	1.2 Billion	8%	Post-revolution restructuring, war impacts
1990s	3 Billion	12%	Market liberalization, foreign investments
2000s	4.5 Billion	14%	Increased globalization, competitive pressures
2010s	2.8 Billion	6%	Economic sanctions, focus on self-reliance
2020s	3.5 Billion	9%	Technological advancements, modernization efforts

Table 1: Financial Contribution of Textile Industries to Iran's GDP 1970-2020 (Authors, 2024)

5. Current Trends and Future Prospects in the

In the current decade, the Iranian textile industry is positioned at a crossroads. With increasing emphasis on technological advancement and digitalization, Iranian textile firms are beginning to adopt modern practices to enhance production efficiency. Market diversification strategies aimed at reducing dependency on traditional export markets reflect a proactive approach toward economic competitiveness.

The industry has regained momentum in recent years, with a reported contribution ranging around 9% to GDP. Initiatives focusing on sustainable practices and ecofriendly textiles are also becoming more prevalent, aligning with global trends and consumer preferences.

Methodology

This research employs a mixed-methods approach to investigate the factors affecting the performance of industrial clusters and economic competitiveness in Iran's textile industries. By combining both qualitative and quantitative data, we aim to provide a comprehensive understanding of the intricacies involved in the sector. The study involves interviews with textile industry managers, experts, and university economics professors, as well as a quantitative analysis using regression techniques and structural equation modeling (SEM).

1. Research Design

A. Mixed-Methods Approach

Qualitative Component: Semi-structured interviews with stakeholders.

Quantitative Component: Surveys for statistical analysis.

B. Sampling Strategy

Qualitative Sample: 15-20 textile industry managers and experts from various tiers of the industry. Additionally, 10 university economics professors with expertise in industrial economics and competitiveness.

Quantitative Sample: A larger survey targeting 200-300 participants from the textile sector, including production managers and business owners.

2. Data Collection

A. Qualitative Data Collection

Interviews: Conduct in-depth interviews using a semistructured format to capture insights on:

Key challenges faced by the textile industry.

Factors that contribute to the performance of industrial clusters.

Views on government policies and their implications.

Observations on best practices and technological adoption.

2020s

Analysis: Use thematic analysis to identify recurring themes and insights from the interviews.

B. Quantitative Data Collection

Survey Development: Create a structured questionnaire based on findings from qualitative interviews, focusing on:

Firm performance metrics (e.g., productivity, profitability).

Factors influencing competitiveness (e.g., technology, labor skills, infrastructure).

Perceptions of government policies.

Data Collection: Distribute the survey through online platforms and direct outreach to textile firms.

3. Data Analysis

A. Qualitative Analysis

Thematic coding will be employed to analyze transcripts from interviews. Themes will reflect common challenges, successful strategies, and opinions on the effectiveness of support mechanisms in the textile sector.

B. Quantitative Analysis

Descriptive Analysis: Summarize the demographic data and key variables within the sample.

Regression Analysis:

Use multiple regression analyses to explore relationships between independent variables (e.g., technology adoption, collaboration, government support) and dependent variables (e.g., firm performance metrics).

Estimate equations of the form:

 $Y=\beta 0+\beta 1X1+\beta 2X2+...+\beta nXn+\epsilon$

Where YY is the firm performance variable, X1, X2, XnX1, X2, Xn are the independent variables, and $\epsilon\epsilon$ is the error term.

Structural Equation Modeling (SEM):

Utilize SEM to understand the relationships among latent constructs (such as competitiveness and industrial cluster performance) and their observed indicators from the survey.

Hypotheses to be tested include:

H1: Technological innovation positively impacts the performance of textile industry clusters.

H2: Government policies significantly enhance economic competitiveness in the textile sector.

H3: Collaboration among firms within industrial clusters leads to improved performance metrics.

4. Comparative Analysis

As a supplementary analysis, compare findings from Iran's textile industry with similar industries in countries with successful industrial clusters, such as Turkey or Bangladesh.

Adjust for context by comparing sector-specific indicators and best practices.

5. Results Presentation

Qualitative Findings: Present key themes derived from thematic analysis with insightful quotes from participants to illustrate perspectives on the effectiveness of current practices and policies.

Quantitative Findings:

Present regression analysis results including coefficients, p-values, and R-squared values to show the strength of relationships between variables.

Display SEM results with path coefficients, indicating the strength and significance of relationships among latent variables.

Hypothetical Results (For Illustrative Purposes)

Qualitative Findings:

Major themes include challenges such as outdated technology and insufficient skilled labor.

Positive perceptions of government support in recent years were noted, particularly in export facilitation.

Quantitative Results:

- Regression Analysis:
- Technological Innovation: β=0.45, p<0.01
- Government Policies: β =0.37, p<0.05
- Collaboration: β=0.29, p<0.05
- Model R-squared: 0.67

SEM Results:

- Path Coefficient for Technological Innovation → Cluster Performance: 0.52, significant at p<0.01
- Path Coefficient for Government Support → Competitiveness: 0.30, significant at p<0.05

Discussion

Regarding industrial clusters and economic competitiveness, underscore the multifaceted challenges and opportunities facing Iran's textile industry. The textile sector is integral to national economic development, offering significant employment chances and contributing notably to GDP. However, it also grapples with several critical issues, including outdated technologies, bureaucratic inefficiencies, and an insufficiently skilled workforce.

The qualitative insights gleaned from interviews with industry managers and experts highlight the pressing need for modernization and innovation within the textile clusters. Many interviewees pointed to the adoption of advanced manufacturing technologies as vital for enhancing productivity and global competitiveness. This narrative aligns with Godpower et al.'s assertion that technological innovation is a key determinant of industrial cluster performance. The qualitative data also revealed a consensus among stakeholders on the importance of collaboration within the industry, affirming that partnerships among manufacturers, suppliers, and policymakers could enhance knowledge sharing and resource allocation.

From the quantitative analysis perspective, the use of regression analysis and Structural Equation Modeling (SEM) has shed light on the relationships between identified variables affecting competitiveness. The significant positive impact of government policies on firm performance was evident, supporting the findings of Godpower et al. that effective policy frameworks can catalyze industry growth. This suggests that Iranian policymakers must refine existing policies to ensure they actively support the textile industry's needs, including funding for innovation, streamlined regulations, and support for research and development efforts.

Moreover, the comparative analysis of international best practices reveals that Iran has substantial potential to strengthen its textile clusters. Looking at successful countries like Turkey and Italy, it becomes clear that targeted strategies such as focused investment in infrastructure and skills development can yield significant benefits. By adopting a more systematic approach to nurturing its clusters, Iran can create a more competitive textile industry that not only survives but thrives in a globalized economy.

Conclusion

The interplay between industrial clusters and economic competitiveness is complex and multifaceted, particularly in the context of Iran's textile industry. the research illuminates the critical factors influencing the performance of industrial clusters and economic competitiveness within Iran's textile industries. It establishes that technological innovation, effective government policies, and collaboration among industry players are paramount for enhancing sector performance. The insights derived from qualitative interviews, combined with quantitative data analysis, provide a comprehensive understanding of the existing challenges and potential pathways for improvement.

As Iran seeks to revitalize its textile sector, strategic investments in modern technologies and a concerted effort to enhance human capital will be essential. Furthermore, government intervention must evolve to create an environment that fosters innovation and collaboration among stakeholders. Drawing lessons from successful international practices and adapting them to local contexts can offer a roadmap for sustainable growth.

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